BAM Components:

- **Reserve.** The District minimum contingency reserve level of five (5) percent will be funded first.

- **Reserve for Economic Uncertainty.** One percent will be set aside for economic uncertainty.

- **Base allocation.** The Colleges and District will receive a base allocation based on prior year base budgets.

- **Small College Factor.** A small college factor will be applied to offset the diseconomies of scale and to provide resources to meet single college accreditation requirements.

- **Enrollment Efficiency Incentive.** Funds will be allocated to colleges based on performance above the 525 standard.

- **District Office/District Support Services (DO/DSS).** Funds will be allocated to support institutional and program growth, District initiatives, capital expansion and inflation. This increment will be funded at one (1) percent of the prior year DO/DSS base expenditure budget.

**Other Items:**

- Inter/Intra Fund Transfers
- New Program Initiatives
- New Facilities Operating Cost
- New Positions
- Contractual Increases
1. Per Board Policy BP 6200, the first item funded is the minimum 5% contingency reserve of Total Available Funds (TAF). Use of the contingency reserve requires a two-thirds vote of the Board of Trustees.

2. “1% Reserve for Economic Uncertainty” represents a set-aside to provide a "safety-net" to respond to significant unexpected, mid-year occurrences which impact the current year adopted budget. Such occurrences could include mid-year budget cuts imposed by the State, statewide property tax and enrollment fee shortfalls that are not backfilled by the State, unrealized District growth estimates, emergency situations (fires, floods, winds, earthquakes), mid-year utility spikes, information technology infrastructure failures, etc. The amount set aside in this reserve will equal 1% of TAF. Use of this reserve must be approved by Executive Cabinet.

3. “Interfund/Intrafund Transfers” represents monies set-aside to fund the District's match requirements for categorical programs such as DSP&S, Instructional Equipment and Federal Work Study, and to provide administrative support relative to programs such as Performance Riverside, Early Childhood Services, Customized Solutions and Self-Insured Health & Liability as approved by Executive Cabinet.

4. “New District/College Programs/Initiatives” represents budget set-aside to fund new or expanded District/College programs that have been approved through the District Strategic Planning/Executive Cabinet processes and that cannot be supported through existing base budget funding.

5. “Operating Costs for New Facilities” represents funds set-aside to provide for increased operating costs associated with new facilities that are coming on line in the next fiscal year. This line item is established to temporarily provide for projects that are already in the “pipeline” until a mid-range financial model is developed and the District’s/College’s planning processes are more fully developed and integrated. Included are items such as increased
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utilities costs, maintenance supplies, additional support staff, new equipment maintenance agreements, etc.

6. “Set-Aside for New Positions/PT Faculty Growth” represents budget provided to fund new full-time faculty; increased part-time faculty costs associated with anticipated growth; and new classified, confidential and management positions arising from the Program Review process, prioritized and approved by the Strategic Planning Committees, and Executive Cabinet after consideration for growth funding limitations, facility capacity, the Full-Time Faculty Obligation Number (FON, 75/25 Goal), 50% Law, and applicable staffing standards (such as M&O).

7. “Base Budget Adjustments” represent expected changes to the adopted budget that arise during the current year for items such as staff reclassifications and promotions, new positions, etc. that will have an ongoing effect on the Base Budget. Base Budget Adjustments also represent known or expected changes for the subsequent year that are not in the current year Base Budget for such items as bargaining unit contractual provisions, utility rate increases, contracts, election costs, etc.

8. "Small College Factor" represents an advance of new apportionment funding that the District will receive when Norco and Moreno Valley are recognized by the State Chancellor’s Office as independent colleges for funding purposes. The amount that has been allocated to Norco and Moreno Valley will be added to their base budgets and will provide funding to begin addressing identified operating and staffing needs as they transition to full college status. A minimum of 50% of the allocated amounts will be committed to “Current Expense of Education” applicable expenditures in order to comply with the requirements of the 50% Law. The BAM Task Force will analyze the Small College Factor as a component of the Phase II BAM for fiscal year 2009-2010 and will make recommendations for modification as necessary.
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9. “Enrollment Efficiency Incentive” represents funds added to a colleges’ base budget based on the results of effective enrollment management practices as measured by a three year weighted average of Fall Term WSCH:FTEF above the standard of 525. For fiscal year 2008-2009 only, the allocation methodology assigns a dollar value to each “unit” above the 525 standard. The “unit” value has been established at the 2008-2009 Base Credit FTES funding rate of $4,564.83. As an example, a campus whose three year weighted average WSCH:FTEF is 550 will receive an Enrollment Efficiency Incentive of $114,121 (550-525 = 25 “units” x $4,564.83). The BAM Task Force will analyze the Enrollment Efficiency Incentive as a component of the Phase II BAM for fiscal year 2009-2010 and will make recommendations for modification as necessary.

10. “District Office/District Support Services” (DO/DSS) allocation, added to the base budget for fiscal year 2008-2009, represents the increase provided to the DO/DSS areas to support: 1) the impact of institutional growth on the DO and DSS areas; 2) District Strategic Planning Committee/Executive Cabinet priorities and initiatives; 3) capital equipment and facility renovation needs, etc. The calculation of the DO/DSS allocation increment equates to 1% of the prior year DO/DSS Base Expenditure Budget. Historically, the District Office and District Support Services budgets have been combined under the “Axx” location designation in the District’s budget and accounting system. In fiscal year 2008-2009, the District Office budgets and the District Support Services budgets will be disaggregated. The District Office has been defined as the offices of the Chancellor, Vice Chancellors, and Chief of Staff. District Support Services has been defined as those areas which support and assist the operations of the Colleges and District as a whole, including such areas as Finance, Purchasing, Payroll, Information Services, Risk Management, Diversity and Equity, Human Resources, Grants & Contracts, Administrative Support Center, District Facilities Planning Design and Construction, and all of the associated costs for those areas. The BAM Task Force will analyze the DO/DSS allocation in the Phase II BAM for fiscal year 2009-2010 and will make recommendations for modification as necessary.
11. “Remaining Allocation Increment” represents the amount of remaining funds available to allocate after all other allocations have been made. This allocation is calculated using a three year weighted average of credit FTES.