

**OFFICE OF THE VICE CHANCELLOR
EDUCATIONAL SERVICES & STRATEGIC PLANNING**

District Enrollment Management Committee

Thursday, April 9, 2026
Zoom Meeting
3:00 pm – 5:00 pm

MEETING MINUTES

Meeting called to order: 3:04 pm

Attendees: Esmeralda Abejar, John Adkins, Eric Anthony, Majd Askar, Quinton Bemiller, David Buitron, FeRita Carter, Jamie Clifton, Sean Drake, Kirsten Gerdes, Sonia Gonzalez, Alexis Gray, Elizabeth Hilton, Mark Knight, Sandra Martinez, Adan Navas, Abiodun Osanyinpeju, Juan Ponce, Anthony Puccio, Jeff Rhyne, Star Rivera-Lacey, Julie Taylor, Kaneesha Tarrant, Kyla Teufel, Lijuan Zhai

I. Approval of Agenda & Minutes

- **Approval of April 9, 2026 Agenda: First:** Alexis Gray; **Second:** Julie Taylor; No abstention. Approved by consensus.
- **Approval of March 12, 2026 Minutes: First:** Kaneesha Tarrant; **Second:** Jeff Rhyne; No abstention. Approved by consensus.

II. Student Outstanding Debt Workgroup

Lijuan Zhai updated the committee that the student outstanding debt workgroup reconvened to continue discussions. After reviewing the potential implications of the proposed recommendations, the workgroup determined that additional time and more comprehensive data analysis were needed before finalizing their proposals. The workgroup will provide an update in the DEMC meeting in May with recommendations for further discussions.

III. FTES Update

David Buitron updated the committee that for RCCD, the Resident Target is 33,664.43 FTES and the Resident FTES Estimate is 33,359.77, achieving 99.1% of the term target and 100.0% of the annual resident target and annual FTES. For RCC, the Resident Target is 17,980.47 FTES with a Resident FTES Estimate of 17,758.20, reaching 98.8% of the term target and 100.0% of both annual resident target and annual FTES. For MVC, the Resident Target is 8,019.71

FTES and the Resident FTES Estimate is 8,194.28, which is 102.2% of the term target and 100.0% of the annual resident target and annual FTES. For NC, the Resident Target is 7,664.25 FTES and the Resident FTES Estimate is 7,407.29, achieving 96.6% of the term target and 100.0% of the annual resident target and annual FTES.

Dual enrollment students now represent approximately 16.6% of the district's total student population, increasing from roughly 3,000 students in 2018–2019 to nearly 10,000 students currently. The district strategic plan includes continued dual enrollment expansion goals over the next five years and guided pathways that successfully transition high school students into college enrollment after graduation are important. Growth in dual enrollment and non-credit programs requires adequate infrastructure, staffing, and student support systems. Districtwide conversations regarding “standard of care” for dual enrollment students are already underway to ensure that expanding enrollment is matched with appropriate support services.

Data Updated:

2026/04/07 1:09AM

Resident Summary

Year		2025-26					1-Week Ago FTES ∨	
College	Term	Resident Target	% of Annual Target (Res)	Resident FTES Estimate	% of Annual FTES (Res)	% of Term Target	Past Week FTES (Res)	Week Difference (Res)
MVC	SUM	812.30	10.1%	862.34	10.5%	106.2%	862.34	
	FAL	3,304.38	41.2%	3,424.46	41.8%	103.6%	3,424.46	
	WIN	944.20	11.8%	900.32	11.0%	95.4%	900.32	
	SPR	2,958.83	36.9%	3,007.16	36.7%	101.6%	2,995.90	11.3
	Total	8,019.71	100.0%	8,194.28	100.0%	102.2%	8,183.01	11.3
NC	SUM	744.94	9.7%	758.92	10.2%	101.9%	758.92	
	FAL	3,240.29	42.3%	3,195.83	43.1%	98.6%	3,195.83	
	WIN	662.03	8.6%	635.53	8.6%	96.0%	635.53	
	SPR	3,016.99	39.4%	2,817.01	38.0%	93.4%	2,799.65	17.4
	Total	7,664.25	100.0%	7,407.29	100.0%	96.6%	7,389.93	17.4
RCC	SUM	1,460.02	8.1%	1,603.47	9.0%	109.8%	1,603.47	
	FAL	7,798.89	43.4%	7,602.51	42.8%	97.5%	7,602.51	
	WIN	1,630.64	9.1%	1,710.65	9.6%	104.9%	1,710.65	
	SPR	7,090.92	39.4%	6,841.57	38.5%	96.5%	6,815.61	26.0
	Total	17,980.47	100.0%	17,758.20	100.0%	98.8%	17,732.24	26.0
RCCD	SUM	3,017.26	9.0%	3,224.73	9.7%	106.9%	3,224.73	
	FAL	14,343.56	42.6%	14,222.81	42.6%	99.2%	14,222.81	
	WIN	3,236.87	9.6%	3,246.50	9.7%	100.3%	3,246.50	
	SPR	13,066.74	38.8%	12,665.73	38.0%	96.9%	12,611.15	54.6
	Total	33,664.43	100.0%	33,359.77	100.0%	99.1%	33,305.19	54.6

IV. FTES Target for 2026-27

The Chancellor encouraged maintaining the current 5% annual growth targets because they are embedded within the district's approved five-year strategic plan that was vetted through the colleges and approved by the Board. The district remains optimistic because current enrollment figures are very close to meeting targets and discussions regarding fiscal consequences would occur before any actions are implemented if targets are not met.

Motion to approve 5% target growth as currently written: First: Sean Drake, Second: Lijuan Zhai; Approved by consensus and motion was passed.

The committee discussed retention strategies as a key mechanism for achieving enrollment goals. Enrollment growth should not focus exclusively on recruiting new students, but also on retaining current students and helping them enroll in additional units aligned with their educational goals. Committee members discussed the importance of connecting students with counseling, tutoring, financial aid, and other support services. Faculty play an influential role in student retention because students are more likely to respond to encouragement and referrals coming directly from instructors. Members suggested that faculty reminders regarding registration timelines, student services, and academic support resources could significantly improve persistence and reenrollment. The committee discussed the need for districtwide, research-based retention strategies involving faculty engagement, standard-of-care practices, and proactive communication with students. Suggestion to form a workgroup to discuss enrollment management and retention strategies and make this a standing item in future meeting agendas.

V. Other:

- None

VI. Meeting dates for next year:

- May 14, 2026

Adjournment

- Meeting Adjourned: 4:02 pm.